Basketball Association of Newcastle Limited

ABN: 81 003 432 871

Financial Statements

For the Year Ended 31 December 2025

Basketball Association of Newcastle Limited

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Contents

For the Year Ended 31 December 2025

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Directors' Report
31 December 2025

The directors present their report on Basketball Association of Newcastle Limited for the financial year ended 31 December 2025.

Directors

The names of the directors in office at any time during, or since the end of, the year are:

Names	Position	
Jaclyn Mottram	Chair	
Larry Davidson	Director	
Anthony Guihot	Director	
Erica James	Director	
Kristy Crooks	Director	
Mark Chicken	Director	
Cynthia Mascord	Director	Resigned on 14 May 2025
Bernadette Schmidt	Director	Resigned on 14 May 2025
Shane De Wit	Director	Appointed on 14 May 2025
Pankaj Rao	Director	Appointed on 26 June 2025
Burcak Sezer Jay	Director	Appointed on 20 January 2026

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Company secretary

The following person held the position of Company Secretary at the end of the financial year:

Andrew Yost was the company secretary since 8 April 2024 and resigned on 29 October 2025. Jackie Mottram was temporarily appointed from 29 October 2025 to 19 January 2026. Edward Hock has been appointed as Company Secretary since 19 January 2026.

Principal activities

The principal activity of Basketball Association of Newcastle Limited during the financial year was promoting and fostering the participation and development of basketball in Newcastle and Lake Macquarie.

No significant changes in the nature of the Company's activity occurred during the financial year.

Directors' Report
31 December 2025

Short and long term objectives

Vision – To provide an inclusive environment and enjoyable basketball experience for all.

Mission – To be the sport of choice in Lake Macquarie, Newcastle and Port Stephens and the association of choice for all basketball activities.

Pillars to success

1. DEVELOPMENT & PARTICIPATION

We will seek to offer complete player pathways from in-school initiatives like Sporting Schools and stadium-based beginner programs through to senior domestic and representative basketball.

2. CULTURE & INCLUSION

We are committed to treating our members with respect to ensure Newcastle Basketball is a leader in equity and inclusion at all levels of the sport.

3. FINANCIAL STABILITY & GOVERNANCE

Financial stability underpins the association's ability to operate as a community sporting organisation. It is the aim of the board of directors to oversee the implementation of a Facilities Fund that will provide financial independence and reduce the reliance on government funding into the future.

Operating results

The surplus of the Company amounted to $96,285 (2024: $1,135,264)

Significant changes in state of affairs

There have been no significant changes in the state of affairs of the Company during the year.

Matters or circumstances arising after the end of the year

No matters or circumstances have arisen since the end of the financial year which significantly affected or could significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

Future developments and results

Likely developments in the operations of the Company and the expected results of those operations in future financial years have not been included in this report as the inclusion of such information is likely to result in unreasonable prejudice to the Company.

Environmental matters

The Company's operations are not regulated by any significant environmental regulations under a law of the Commonwealth or of a state or territory.

Directors' Report

31 December 2025

Meetings of directors

During the financial year, 11 meetings of directors (including committees of directors) were held. Attendances by each director during the year were as follows:

	Directors' Meetings	
	Number eligible to attend	Number attended
Jaclyn Mottram	11	11
Larry Davidson	11	7
Anthony Guihot	11	11
Erica James	11	10
Kristy Crooks	11	10
Cynthia Mascord	4	3
Bernadette Schmidt	4	2
Mark Chicken	11	10
Shane De Wit	7	6
Pankaj Rao	6	6
Burcak Sezer Jay	-	-

Information on current directors

Erica James	Director
Qualifications	BAppSci, Masters in Health Promotion, Master of Business, PhD AICD Governance Foundations for Not-for Profit Directors, Australian Sports Commission Governance Fundamentals
Experience	Erica represented Newcastle and NSW as a junior and senior player. She has coached Club and representative teams for more than 10 years. She has been actively involved in Club administration for many years including roles as Secretary and Treasurer for Port Hunter, and as a committee member for Wests. Erica was an academic for 25 years most recently as Professor of Public Health at the University of Newcastle. She is currently Performance and Evaluation Lead at Cancer Council NSW. Erica has completed training in effective board processes for community organisations including the AICD Governance Foundations for Not-for-profit Directors course, and she is a member of Women on Boards. She is an experienced Director, holding a range of roles over more than 20 years including Council of Public Health Institutions of Australasia, International Society of Behavioral Nutrition and Physical Activity (ISBNPA), Bendigo Community Health, and Women's Health Loddon Mallee. Erica has been a Director of Newcastle Basketball since 2021
Special Responsibilities	N/a

Directors' Report

31 December 2025

Information on current directors

Larry Davidson	Director
Qualifications	Worked at Telstra for 38 years – 15 years as a linesman, 8 years as a cable assigner, 7 years in held orders and 8 years as a network designer. Australian Sports Commission Governance Fundamentals.
Experience	As a player Larry represented Australia in the Australian Youth team and the Australian under 20 men's team. He represented NSW at the Under 20s level for 2 years and the NSW Open Men's team for 5 years. Larry was one of the inaugural members of the NBL representing the Newcastle Falcons for 6 years. He competed in SEABL for 7 years with the Newcastle Hunters. Played in the NSW State League for 1 year with the Newcastle Hunters. Larry has played in the Newcastle Basketball Association for 40 years. As a coach, Larry is the current head coach of the Australian women's basketball team for the Intellectually Impaired, the Pearls. Larry has held this position for 24 years and was the assistant coach 2 years prior to becoming head coach. Larry was head coach for the Australian Women`s University team for 1 year. Larry coached the NSW under 20 Women`s team for 3 years, the Newcastle Open Women`s team for 16 years, 11 of those years were in the SEABL and 5 years in the NSW Waratah league. Larry was Head Coach of the Newcastle open men`s team for 4 years, 2 years in SEABL and 2 years in the Waratah League. Larry was Assistant Coach for the Newcastle Open men's team in the NSW Waratah league for 3 years. He was also Head coach of a number of Newcastle junior teams for 5 years.
Special Responsibilities	Project Sponsor for the BANL on the Project Control Group for the new facility development
Mark Chicken	Director
Qualifications	Bachelor of Business majoring in Accounting and Advanced Accounting Certified Practising Accountant
Experience	Mark has represented NSW Country in outdoor cricket and in later years represented NSW and Australia in masters' indoor cricket. As a father of three daughters, Mark has coached numerous cricket and netball teams through their junior years and on the side lines as a supportive father. Mark was also the Treasurer of the Taree Netball Association for two years. Basketball has become the career pathway for one of Mark's daughters and over this time he has garnered a personal and professional interest in the sport. Mark has a diverse work experience in retail, local government, and for the last 8 years as the Financial Controller for a not-for-profit business focused on community services and commercially driven businesses. With a passion for numbers and sport, Mark is excited to make a positive contribution to Newcastle Basketball.
Special Responsibilities	n/a
Kristy Crooks	Director
Qualifications	Bachelor Aboriginal Studies, Master of Education (Indigenous Studies), Master of Public Health (with Distinction), and PhD Candidate. Australian Sports Commission Governance Fundamentals.
Experience	Kristy has played basketball for 32 years, with majority of those years for Newcastle Basketball at various levels. Since that time she has also was assistant coach for a junior Newcastle representative team. Professionally, Kristy has almost 20 years' experience working in the health field with extensive expertise in Aboriginal health, public health, and cultural governance change within a large health organisation. Kristy currently undertaking a PhD, and leads and manages the Public Health Aboriginal Team, is the co-chair of the Population Health Joint Governance Group with the Director of Population Health, and co-chair of the Health Protection Joint Governance Group with the Director of Health Protection. She has also established a state-wide Aboriginal Health Protection Committee
Special Responsibilities	Kristy currently co-chairs the First Nations Basketball Working Group and the Newcastle Basketball Community Foundation Committee.

Directors' Report

31 December 2025

Information on current directors

Jaclyn Mottram	Chair
Qualifications	Combined Bachelor of Business & Bachelor of Commerce Australian Sports Commission Governance Fundamentals
Experience	Jaclyn represented NSW Basketball as a referee at a national level for over 10 years. Jaclyn coaches various club teams, supporting representative teams and playing socially over the past 9 years. Professionally, Jaclyn is the Head of Commercial & Communications at the University of Newcastle and before this an expansive career internationally within Financial Services. She has held multiple roles focusing on operations, risk, vendor management, procurement and financial management. Jaclyn has completed training in effective board processes for community sporting organisations via the Australian Sports Commission Governance Fundamentals. Jaclyn was previously on the Finance and Risk Advisory Committee for the FIBA Women's Basketball World Cup and was Chair of the Sustainability Advisory Panel for the same.
Special Responsibilities	Jaclyn is the current Chair of the Company
Cynthia Mascord	Director
Qualifications	Associates Arts and Sciences Degree (USA) Australian Sports Commission Governance Fundamentals.
Experience	Cindy has been actively involved in the Newcastle Basketball community for more than 35 years. After being recruited as an import to the women's team in 1985 she played with the women's team for more than 20 years, coached in the junior and senior programs for 20 years, and was made a Life Playing Member of the Association in 1997. She was an active committee member with City Limits over many years and continues to play in the senior social competitions twice a week. Professionally, Cindy has been a NSW Government Public Servant for 35 years
Special Responsibilities	Member of the Community Foundation
Anthony Guihot	Director
Qualifications	Diploma of Teaching, Bachelor of Education, Master of Physical and Health Education, Master of Business Administration (Executive), Master of Human Resource Management, Master of Technology Management (Cybersecurity/Artificial Intelligence), Graduate of Australian Institute of Company Directors.
Experience	Tony played his junior basketball in Lithgow. He has a long history in coaching in Brisbane, Bankstown and at state/national levels. Tony came to Newcastle to work as the General Manager of the Basketball Association of Newcastle Limited in 2003-2004. Tony is a previous President of Basketball NSW and Council member of Basketball Australia. He is currently the Basketball Director for VIRTUS, the international sporting organisation for people with an intellectual impairment. Professionally, Tony has over 30 years of senior executive experience, with over 10 years' experience as a Director of Facilities Management at two universities. Tony is currently the Director of Business, Cyber, Information Systems and Security with the RAAF's Air Combat Group based at Williamtown RAAF Base.
Special Responsibilities	Member of the Project Control Group for the new facility development.

Directors' Report

31 December 2025

Information on current directors

Bernadette Schmidt	Director
Qualifications	Advanced Diploma Cert IV Front Line Management
Experience	Born, raised, and a proud Novocastrian. Bernadette started her juniors for Newcastle Basketball as early as 4 years and spent 2 x junior years representing Sutherland Association. Bernadette has played representative Juniors for Newcastle, Sutherland, BNSW Country, and State and played NBL1 Seniors at the age of 14. Has been Club coaching from the early age of 14. She is currently the President of one of 4 main BANL local Clubs, that being Port Hunter Basketball for the past 4 years. For the last 3 years have coached in the Falcon Program in Juniors, and this 2024 Season moved to the senior program where she was named Assistant Coach to the Falcons NBL1 East Women's team. Professionally Bernadette worked in the Electrical and Building industries for over 20 years including business consulting in those very trades. Currently the Co-Owner / Director of Antojitos Mexican Restaurant in Steel Street, Newcastle West, with store number 2 currently underway. Bernadette was elected to the BANL board back in May 2023 and is passionate about basketball, retaining females in the sport, youth, and equity throughout the whole association on all platforms.
Special Responsibilities	N/A
Shane de Wit	Director
Qualifications	MBA, GradDipBusAdmin, GradCertMgmt, BBus, AssocDipBus (Accounting), Company Director Course (GAICD), Aust Sports Commission Play by the Rules (MPIO)
Experience	Governance focused non executive director with deep experience in regulated sectors, infrastructure, aviation and community organisations. I bring a strategic, commercially grounded and risk aware perspective shaped by 20+ years advising boards, chairing governance committees, overseeing major capital programs. Past committee and board experience Chair, WHS Committee | Newcastle Airport Chair, Airport Development Project Control Group | Newcastle Airport Member of Property & Infrastructure Projects Committee , Newcastle Airport Member, National Passenger Facilitation Committee . Australian Border Force Committee Member & Member Protection Information Officer (MPIO). Non-Executive Director in Ansett Basketball, Public Officer & Non-Executive director in Triathlon NT ,Non-Executive Director of Tourism Top End.
Special Responsibilities	Member, Nominations Committee & BANL Member, HISC PCG
Pankaj Rao	Director
Qualifications	MB BS (Syd), FRACS, FA Ortho
Experience	Fully qualified Australian trained orthopaedic surgeon. Working in practice over the past 18 years. Specialising in Foot and Ankle surgery and practising in Merewether, Williamtown and Singleton. Completed AICD course in 2025. First Board position on BANL. Special interest is in continuing to promote basketball to the wider population as a mechanism for social interaction and enhancement for all community members.
Special Responsibilities	N/A

Indemnification and insurance of officers and auditors

The Association has insured each of the directors against liabilities for costs and expenses incurred by them in defending any legal proceedings arising out of their conduct while acting in the capacity of directors of the Association, other than conducted involving a wilful breach of duty in relation to the Association. No indemnities have been given during or since the end of the financial year, for any person who has been an auditor of the Association.

Basketball Association of Newcastle Limited

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Directors' Report
31 December 2025

Auditor's independence declaration

The lead auditor's independence declaration in accordance with section 307C of the *Corporations Act 2001*, for the year ended 31 December 2025 has been received and can be found on page 8 of the financial report.

Signed in accordance with a resolution of the Board of Directors:

Director:	Director: ....
Jaclyn Mottram	Mark Chicken

Dated 3 July 2026

PKF(NS) Audit & Assurance Limited Partnership
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Auditor's Independence Declaration under Section 307C of the Corporations Act 2001 to the Directors of Basketball Association of Newcastle Limited

I declare that, to the best of my knowledge and belief, during the year ended 31 December 2025, there have been:

(i) no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and

(ii) no contraventions of any applicable code of professional conduct in relation to the audit.

PKF

PKF

David Hutchison

DAVID HUTCHISON
PARTNER

3 JULY 2026
NEWCASTLE, NSW

Basketball Association of Newcastle Limited

ABN: 81 003 432 871

Statement of Profit or Loss and Other Comprehensive Income

For the Year Ended 31 December 2025

	Note	2025 $	2024 $
Revenue	4	**3,287,844**	4,535,203
Raw materials and consumables used		**(295,188)**	(331,594)
Employee benefits expense		**(1,362,785)**	(1,172,627)
Audit fees		**(13,400)**	(24,845)
Cleaning		**(95,990)**	(113,434)
Competitions		**(464,202)**	(689,925)
Consulting		**(123,952)**	(170,118)
Depreciation		**(67,435)**	(91,294)
Development costs		**(24,955)**	(16,910)
Representative basketball expenses		**(230,109)**	(342,239)
Insurance		**(17,331)**	(13,706)
Lease costs		**(60,658)**	(52,317)
Rates		**(18,485)**	(15,018)
Repairs and maintenance		**(146,059)**	(169,211)
Other expenses		**(271,010)**	(196,701)
Surplus before income tax		**96,285**	1,135,264
Income tax expense	2(a)	**-**	-
Surplus for the year		**96,285**	1,135,264
Other comprehensive income for the year, net of tax		**-**	-
Total comprehensive income for the year		**96,285**	1,135,264

The accompanying notes form part of these financial statements.

Basketball Association of Newcastle Limited

ABN: 81 003 432 871

Statement of Financial Position

As At 31 December 2025

	Note	2025 $	2024 $
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	5	**714,315**	504,039
Trade and other receivables	6	**22,443**	706,195
Inventories		**55,197**	33,000
Other assets		**21,455**	10,013
TOTAL CURRENT ASSETS		**813,410**	1,253,247
NON-CURRENT ASSETS			
Property, plant and equipment	7	**1,873,084**	1,518,003
TOTAL NON-CURRENT ASSETS		**1,873,084**	1,518,003
TOTAL ASSETS		**2,686,494**	2,771,250
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	8	**146,020**	196,809
Employee benefits		**37,654**	36,348
Deferred income	9	**303,752**	435,310
TOTAL CURRENT LIABILITIES		**487,426**	668,467
NON-CURRENT LIABILITIES			
TOTAL NON-CURRENT LIABILITIES		**-**	-
TOTAL LIABILITIES		**487,426**	668,467
NET ASSETS		**2,199,068**	2,102,783
EQUITY			
Retained earnings		**1,870,115**	1,773,830
Reserves	10	**328,953**	328,953
TOTAL EQUITY		**2,199,068**	2,102,783

The accompanying notes form part of these financial statements.

Basketball Association of Newcastle Limited

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Statement of Changes in Equity

For the Year Ended 31 December 2025

	Retained Earnings	Reserves	Total
	$	$	$
Balance at 1 January 2024	**1,773,830**	**328,953**	**2,102,783**
Surplus for the year	**96,285**	**-**	**96,285**
Balance at 31 December 2025	**1,870,115**	**328,953**	**2,199,068**
Balance at 1 January 2024	638,566	328,953	967,519
Surplus for the year	1,135,264	-	1,135,264
Balance at 31 December 2024	1,773,830	328,953	2,102,783

The accompanying notes form part of these financial statements.

Basketball Association of Newcastle Limited

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Statement of Cash Flows

For the Year Ended 31 December 2025

	Note	2025 $	2024 $
CASH FLOWS FROM OPERATING ACTIVITIES:			
Receipts from customers		**4,155,401**	3,782,594
Receipts from government grants		**11,770**	825,000
Payments to suppliers and employees		**(3,538,130)**	(3,785,430)
Interest received		**1,501**	2,432
Finance costs		**2,250**	(3,373)
Net cash provided by operating activities		**632,792**	821,223
CASH FLOWS FROM INVESTING ACTIVITIES:			
Purchase of property, plant and equipment		**(422,516)**	(854,435)
Net cash used in investing activities		**(422,516)**	(854,435)
CASH FLOWS FROM FINANCING ACTIVITIES:			
Net cash used in financing activities		**-**	-
Net decrease in cash and cash equivalents held		**210,276**	(33,212)
Cash and cash equivalents at beginning of year		**504,039**	537,251
Cash and cash equivalents at end of financial year	5	**714,315**	504,039

The accompanying notes form part of these financial statements.

Notes to the Financial Statements

For the Year Ended 31 December 2025

The financial report covers Basketball Association of Newcastle Limited as an individual entity. The Basketball Association of Newcastle Limited is a Company, incorporated and domiciled in Australia.

The functional and presentation currency of Basketball Association of Newcastle Limited is Australian dollars.

1 Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with the Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001*.

Material accounting policy information adopted in the preparation of these financial statements are presented below and are consistent with prior reporting periods unless otherwise stated.

2 Material Accounting Policy Information

(a) Income Tax

No provision for income tax has been raised as the Association is exempt from income tax under Div 50 of the *Income Tax Assessment Act 1997*.

(b) Revenue and other income

Revenue is measured at the fair value of the consideration received or receivable. The Association recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the Association and specific criteria have been met for each of the Association's activities as described below.

Provision of services

Revenue is recognised at the point in time when the transfer of goods or provision of services is provided to the customer as this is deemed to be the point in time when the performance obligation has been met.

Grant revenue

Grant revenue is recognised in the statement of profit or loss and other comprehensive income when the Company obtains control of the grant, satisfies the grant milestone obligation, it is probable that the economic benefits gained from the grant will flow to the entity and the amount of the grant can be measured reliably.

Interest revenue

Interest is recognised using the effective interest method.

Rental income

Investment property revenue is recognised on a straight-line basis over a period of the lease term so as to reflect a constant periodic rate of return on the net investment.

2 Material Accounting Policy Information

(b) Revenue and other income

Statement of financial position balances relating to revenue recognition

Contract assets and liabilities

Where the amounts billed to customers are based on the achievement of various milestones established in the contract, the amounts recognised as revenue in a given period do not necessarily coincide with the amounts billed to or certified by the customer.

When a performance obligation is satisfied by transferring a promised good or service to the customer before the customer pays consideration or before payment is due, the Company presents the contract as a contract asset, unless the Company's rights to that amount of consideration are unconditional, in which case the Company recognises a receivable.

When an amount of consideration is received from a customer prior to the entity transferring a good or service to the customer, the Company presents the contract as a contract liability.

(c) Goods and services tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST.

The net amount of GST recoverable from, or payables to, the ATO is included as part of receivables or payables in the statement of financial position.

Cash flows in the statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

(d) Property, plant and equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment.

Where the cost model is used, the asset is carried at its cost less any accumulated depreciation and any impairment losses. Costs include purchase price, other directly attributable costs and the initial estimate of the costs of dismantling and restoring the asset, where applicable.

Property

Buildings are shown at their fair value (being the amount for which an asset could be exchanged between knowledgeable willing parties in an arm's length transaction), based on periodic, but at least triennial, valuations by the Directors, less subsequent depreciation.

Increases in the carrying amount arising on revaluation of land and buildings are credited to a revaluation reserve in equity. Decreases that offset previous increases of the same asset are charged against this reserve directly in equity; all other decreases are charged to the statement of comprehensive income.

2 Material Accounting Policy Information

(d) Property, plant and equipment

Property

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

Buildings that have been contributed at no cost, or for nominal cost are valued and recognised at the fair value of the asset at the date it is acquired.

Plant and equipment

Plant and equipment is measured on the cost basis less depreciation and impairment losses. Cost includes expenditure that is directly attributable to the asset.

Plant and equipment that has been contributed at no cost, or for nominal cost are valued and recognised at the fair value of the asset at the date it is acquired.

Depreciation

Property, plant and equipment, is depreciated on a straight-line or diminishing value basis over the assets useful life to the Company, commencing when the asset is ready for use. Leased assets and leasehold improvements are amortised over the shorter of either the unexpired period of the lease or their estimated useful life.

The depreciation rates used for each class of depreciable asset are shown below:

Fixed asset class	Depreciation rate
Buildings	14.5%
Plant and Equipment	10 - 40%
Furniture, Fixtures and Fittings	10 - 30%
Motor Vehicles	20%
Office Equipment	10 - 66.67%

At the end of each annual reporting period, the depreciation method, useful life and residual value of each asset is reviewed. Any revisions are accounted for prospectively as a change in estimate.

(e) Financial instruments

Financial instruments are recognised initially on the date that the Company becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial assets

The Company's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents in the statement of financial position.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

2 Material Accounting Policy Information

(e) Financial instruments

Financial assets

Impairment of trade receivables have been determined using the simplified approach in AASB 9 which uses an estimation of lifetime expected credit losses. The Company has determined the probability of non-payment of the receivable and multiplied this by the amount of the expected loss arising from default.

Impairment of other financial assets measured at amortised cost are determined using the expected credit loss model in AASB 9. On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months is recognised. Where the asset has experienced significant increase in credit risk then the lifetime losses are estimated and recognised.

(f) Impairment of non-financial assets

At the end of each reporting period the Company determines whether there is an evidence of an impairment indicator for non-financial assets.

Where an indicator exists and regardless for indefinite life intangible assets and intangible assets not yet available for use, the recoverable amount of the asset is estimated.

Where assets do not operate independently of other assets, the recoverable amount of the relevant cash-generating unit (CGU) is estimated.

The recoverable amount of an asset or CGU is the higher of the fair value less costs of disposal and the value in use. Value in use is the present value of the future cash flows expected to be derived from an asset or cash-generating unit.

Where the recoverable amount is less than the carrying amount, an impairment loss is recognised in profit or loss.

Reversal indicators are considered in subsequent periods for all assets which have suffered an impairment loss.

(g) Cash and cash equivalents

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

(h) Employee benefits

Provision is made for the Company's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits expected to be settled more than one year after the end of the reporting period have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements. Cashflows are discounted using market yields on high quality government bond rates, with terms to maturity that match the expected timing of cashflows. Changes in the measurement of the liability are recognised in profit or loss.

2 Material Accounting Policy Information

(i) Fair value of assets and liabilities

The Company measures some of its assets and liabilities at fair value on either a recurring or non-recurring basis, depending on the requirements of the applicable Accounting Standard.

Fair value is the price the Company would receive to sell an asset or would have to pay to transfer a liability in an orderly (ie unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

For non-financial assets, the fair value measurement also takes into account a market participant’s ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

(j) Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the incorporated association's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in the incorporated association's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no right at the end of the reporting period to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

(k) Adoption of new and revised accounting standards

The Company has adopted all standards which became effective for the first time at 31 December 2025, the adoption of these standards has not caused any material adjustments to the reported financial position, performance or cash flow of the Company.

Notes to the Financial Statements

For the Year Ended 31 December 2025

3 Critical Accounting Estimates and Judgments

The directors make estimates and judgements during the preparation of these financial statements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

Impairment

The Company assesses impairment at the end of each reporting period by evaluating conditions specific to the Company that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions.

Estimation of useful lives

The Association determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and definite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

Fair value of buildings

The Association carries its buildings at fair value with changes in the fair value recognised in revaluation reserve. Valuations are determined at least triennially and at the end of each reporting period, the directors update their assessment of the fair value of each property, taking into account the most recent valuations and movements in the market.

Income tax exemption

The Directors have completed a self assessment of the Association's tax exempt status under Division 50 of the *Income Tax Assessment Act 1997.*

Notes to the Financial Statements
For the Year Ended 31 December 2025

4 Revenue and Other Income

	2025	2024
	$	$
Sales revenue		
- sale of goods	**314,459**	337,065
- provision of services	**2,961,184**	2,845,706
	3,275,643	3,182,771
Other revenue		
- interest received	**1,501**	2,432
- government grant	**10,700**	1,350,000
	12,201	1,352,432

5 Cash and Cash Equivalents

Cash on hand	**1,790**	2,700
Cash at bank	**712,525**	501,339
	714,315	504,039

6 Trade and other receivables

CURRENT		
Trade receivables	**22,443**	706,195

Notes to the Financial Statements

For the Year Ended 31 December 2025

7 Property, plant and equipment

	2025	2024
	$	$
Buildings		
At fair value	**1,516,220**	1,516,220
Accumulated depreciation (i)	**(1,298,045)**	(1,246,299)
	218,175	269,921
Capital works in progress		
At cost (ii)	**1,565,167**	1,144,026
Plant and equipment		
At cost	**388,737**	387,362
Accumulated depreciation	**(322,847)**	(313,674)
	65,890	73,688
Furniture, fixtures and fittings		
At cost	**127,223**	127,223
Accumulated depreciation	**(121,911)**	(120,496)
	5,312	6,727
Motor vehicles		
At cost	**43,435**	43,435
Accumulated depreciation	**(33,525)**	(31,824)
	9,910	11,611
Office equipment		
At cost	**85,951**	85,951
Accumulated depreciation	**(77,321)**	(73,921)
	8,630	12,030
	1,873,084	1,518,003

i. The useful life of the building has been determined to be October 2028 to align with the term of the current lease agreement held and the status of other developments.

ii. The capital works in progress capitalised during the year relates to costs associated with the proposed development at Broadmeadow.

Notes to the Financial Statements

For the Year Ended 31 December 2025

7 Property, plant and equipment

(a) Movements in Carrying Amounts

	Capital Works in Progress	Buildings	Plant and Equipment	Furniture, Fixtures and Fittings	Motor Vehicles	Office Equipment	Total
	$	$	$	$	$	$	$
Opening balance	1,144,026	269,921	73,688	6,727	11,611	12,030	1,518,003
Additions	421,141	-	1,375	-	-	-	422,516
Depreciation	-	(51,746)	(9,173)	(1,415)	(1,701)	(3,400)	(67,435)
Closing balance	1,565,167	218,175	65,890	5,312	9,910	8,630	1,873,084

8 Trade and Other Payables

	2025	2024
	$	$
CURRENT		
Trade payables	**82,903**	48,490
Sundry payables and accrued expenses	**35,659**	73,920
GST payable	**27,458**	74,399
	146,020	196,809

9 Deferred Income

	2025	2024
CURRENT		
Revenue received in advance	**303,752**	435,310

10 Reserves

(a) Asset revaluation reserve

The asset revaluation reserve records fair value movements on property, plant and equipment held under the revaluation model.

11 Financial Risk Management

The main risks that the Basketball Association of Newcastle Limited is exposed to through its financial instruments are credit risk, liquidity risk and market risk consisting of interest rate risk.

The Association's financial instruments consist mainly of deposits with banks, local money market instruments, short-term investments, accounts receivable and payable, bank loans and overdrafts and leases.

Notes to the Financial Statements

For the Year Ended 31 December 2025

11 Financial Risk Management

The totals for each category of financial instruments, measured in accordance with AASB 9 as detailed in the accounting policies to these financial statements, are as follows:

	2025	2024
	$	$
Financial assets		
Cash and cash equivalents	**714,315**	504,039
Trade and other receivables	**22,443**	706,195
Total financial assets	**736,758**	1,210,234
Financial Liabilities		
Financial liabilities measured at amortised cost		
Trade and other payables	**146,020**	196,809
Total financial liabilities	**146,020**	196,809

12 Key Management Personnel Disclosures

The total remuneration paid to key management personnel of the Company was $ 240,757 (2024: $ 114,886).

13 Fair Value Measurement

The Association has the following assets, as set out in the table below, that are measured at fair value on a recurring basis after their initial recognition. The Association does not subsequently measure any liabilities at fair value on a recurring basis and has no assets or liabilities that are measured at fair value on a non-recurring basis.

Recurring fair value measurements

Property, plant and equipment:		
Buildings	**218,175**	269,921

14 Contingencies

In the opinion of the Directors, the Company did not have any contingencies at 31 December 2025 (2024: nil).

15 Transactions with related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

16 Events Occurring After the Reporting Date

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations, or the state of affairs of the Company in future financial years.

Notes to the Financial Statements
For the Year Ended 31 December 2025

17 Statutory Information

The registered office and principal place of business of the Association is:

Basketball Association of Newcastle Limited
Young Road
Broadmeadow NSW 2292

Basketball Association of Newcastle Limited

ABN: 81 003 432 871

Directors' Declaration

The directors of the Company declare that:

1. The financial statements and notes, as set out on pages 9 to 23, are in accordance with the *Corporations Act 2001* and:

   a. comply with Australian Accounting Standards - Simplified Disclosure Requirements; and

   b. give a true and fair view of the financial position as at 31 December 2025 and of the performance for the year ended on that date of the Company.

2. In the directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director ....
Jaclyn Mottram

Director ....
Mark Chicken

Dated 3 July 2026

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INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF BASKETBALL ASSOCIATION OF NEWCASTLE

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Basketball Association of Newcastle Limited (the Association), which comprises the statement of financial position as at 31 December 2025, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information, and the directors' declaration.

In our opinion the financial report of Basketball Association of Newcastle Limited, has been prepared in accordance with *Division 60 of the Australian Charities and Not-for-profits Commission Act 2012*, including:

a) giving a true and fair view of the Company's financial position as at 31 December 2025 and of its financial performance for the year then then ended; and

b) complying with Australian Accounting Standards – Simplified Disclosure Requirements and *Division 60 of the Australian Charities and Not-for-profits Commission Regulation 2013*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (including Independence Standard) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

Other Information

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 31 December 2025, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

Other Information (cont'd)

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Simplified Disclosure Requirements and the *Australian Charities and Not-for-profits Commission Act 2012*. The directors' responsibility also includes such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The directors are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

Auditor's Responsibilities for the Audit of the Financial Report (cont'd)

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, action taken to eliminate threats or safeguards applied.

PKF

PKF

David Hutchison

DAVID HUTCHISON
PARTNER

3 JULY 2026
NEWCASTLE, NSW